

Company Registration No. 08269066 (England and Wales)

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST
(A COMPANY LIMITED BY GUARANTEE)
TRUSTEES' REPORT AND AUDITED ACCOUNTS
FOR THE YEAR ENDED 31 AUGUST 2019

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

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HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

REFERENCE AND ADMINISTRATIVE DETAILS

Members	Bishop Mark Davies Canon David Roberts Damian Cunningham
Trustees	Carol Lawrence (Chair) Catherine Cotgrave Prof Kevin Kevin Hardy (appointed 1 September 2018, resigned 6 June 2019) Christopher Kerin (appointed 1 September 2018) Stephen Morris (appointed 1 September 2018) Brian O'Connell (appointed 1 September 2018) Damian Cunningham (resigned 5 March 2019) Canon David Roberts (resigned 8 March 2019)
CEO and Accounting Officer	Thomas Quinn (Acting - resigned 18 April 2019) Andrew Moor (appointed 10 July 2019)
Interim Accounting Officer	Ian Potts (appointed 19 April 2019, resigned 9 July 2019)
Senior management team	
- Chief Executive Officer	Andrew Moor (appointed 10 July 2019), 2019) Thomas Quinn (Acting - resigned 25 April 2019)
- Chief of Teaching and Development	Mark Cotton (appointed 10 July 2019)
- Chief Finance Officer	Ian Potts (appointed 18 March 2019)
- Operations manager	Sally Mitchell (resigned 18 April 2019)
- Head teacher	Anthony Boyle
- Head teacher	Alexander Turner
- Head teacher	Simon Rylance (appointed 25 April 2019)
Company registration number	08269066 (England and Wales)
Principal and registered office	St John Plessington Catholic College Old Chester Road Bebington Merseyside CH63 7LF

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

REFERENCE AND ADMINISTRATIVE DETAILS

Academies operated	Location	Head Teacher/Principal
St John Plessington Catholic College	Merseyside	Simon Rylance
St Mary's Catholic College	Merseyside	Anthony Boyle
Our Lady of Pity Roman Catholic Primary School	Merseyside	Mark Cotton
St Bernard's Roman Catholic Primary School	Cheshire	Andrew Moor
St. Joseph's Catholic Primary School	Merseyside	Alexander Turner
Independent auditor	Haysmacintyre LLP 10 Queen Street Place London EC4R 1AG	
Bankers	Lloyds Bank plc PO Box 1000 Andover BX1 1LT	
Solicitors	Browne Jacobson LLP Ground Floor 3 Piccadilly Place Manchester M1 3BN	

The Trustees present their annual report together with the financial statements and auditors' report of the charitable company for the period ended 1 September 2018 to 31 August 2019. The annual report serves the purpose of both a Trustees' report, and a Directors' report under company law. The charitable company was incorporated on 25th October 2012.

For the period 1 September 2018 to 31 August 2019 the Trust operated as a Multi Academy Trust with 3 Primary Schools (3-11) and 2 Secondary Schools (11-18) serving the Borough of Wirral the town of Ellesmere Port, Cheshire West & Chester. The Trust has a pupil capacity of 3,862 and had a roll of 3,635 on the school census (October 2019).

The membership of the Holy Family Catholic Multi Academy Trust (HFCMAT) is currently;

- St John Plessington Catholic College ("SJP") located in Bebington, Wirral with a net capacity of 1,440 and 1,586 on roll (Autumn 2019 Census).
- St Mary's Catholic College ("SMCC"), located in Wallasey Village, Wirral with a net capacity of 1350 and 1,090 on roll (Autumn 2019 census).
- Our Lady of Pity Roman Catholic Primary School ("OLOP"), located in Greasby, with a net capacity of 420 and 416 on roll (Autumn 2019 census).
- St Bernard's Roman Catholic Primary School ("StB") located in Ellesmere Port, Cheshire West & Chester with a net Capacity of 210 and 201 on roll (Autumn 2019 census).
- St Joseph's Catholic Primary School ("StJ") located in Oxtan, Wirral with a net capacity of 420, and 342 currently on roll (Autumn 2019 census)

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 AUGUST 2019

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The Academy Trust is a company limited by guarantee and an exempt charity. The Charitable Company's Memorandum and Articles of Association (updated 20 August 2018) are the primary governing documents of the Academy Trust in conjunction with the schemes of delegation.

The Trustees of Holy Family Catholic Multi Academy Trust are also the Directors of the Charitable Company for the purposes of company law. The charitable company operates as the Holy Family Catholic Multi Academy Trust. For the purposes of these accounts the term 'Trustee' and 'Director' shall mean the same. Details of the Trustees who served throughout the period except as noted are included in the Reference and Administrative Details on pages 1 and 2.

Members' Liability

Each member of the Charitable Company undertakes to contribute to the assets of the Charitable Company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Trustees/Directors' Indemnities

In accordance with normal commercial practice the Academy Trust has purchased insurance to protect Trustees, governors and officers from claims arising due to negligent acts, errors or omissions occurring whilst on academy business. See note 11 for further details.

Method of recruitment and appointment or election of Trustees/Directors

The Trustee body is composed of foundation trustees, who are appointed by the Diocesan Bishop. Co-opted trustees, parent trustees and staff trustees are also permitted under the Articles of Association although none were on the Board at 31 August 2019 or during the year. Co-opted trustees are appointed by the Board, with parent and staff trustees being appointed by election. Currently the parents and staff are represented on each of the local governing bodies rather than at trustee/director level meaning that there is significant local representation for these broad stakeholder groups. Trustees are recruited either by the Trust or by the Diocese of Shrewsbury.

Policies and procedures adopted for the induction and training of Trustees/Directors

All new Trustees/Directors and Governors are given a tour of the site of the respective academies and given an opportunity to meet with the staff and students and are provided with copies of procedures, minutes, accounts, budget plans and other documents that they will need to undertake their role as Trustees/Directors and Governors.

Organisational structure

The Trustees/Directors have overall responsibility and ultimate decision-making authority for all the work of the Academies. The Board meets at least termly with an additional AGM following the submission of the accounts and report relevant decisions for appropriate decisions.

In order to discharge these responsibilities, there is a formal Scheme of Delegation between the Board of Trustees/Directors and each school in the Trust. The roles and responsibilities of Local Governing Bodies and Principals and Head Teachers in the Schools are defined in the relevant Terms of Reference and Academy Scheme of Delegation.

The Local Governing Bodies (LGB) are composed of Foundation Governors, parent governors and staff governors. These governors are more locally based and can respond to local conditions and issues to ensure good governance of the Academies. The LGB delegated responsibilities include:

- Have a monitoring role in connection with the Academy, reporting to Trustees/Directors,
 - Consider budget monitoring information and make recommendations to the HT of the Academy in relation to annual budget proposals and any potential overspend,
 - Govern admissions and appoint a committee to apply admissions criteria in accordance with DES guidance, the admissions code and with due regard to a locally agreed fair access protocols and to appoint the Chair of the LGB and the Head Teachers as proposers in any admissions appeals,
 - Govern exclusions in accordance with appropriate regulations,
-

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TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

- Support the Head Teacher in recruitment and selection, grievance, disciplinary and processes in relation to staff where appropriate,
- Monitor and be accountable for standards,
- Where appropriate set their own policies and procedures.

The Trustees delegate the Leadership and Management of the Academies to the Head Teacher and Principals. They are supported by the CEO, the Chief of Teaching and Development and the Chief Finance Officer. Senior Management Teams operate at each Academy and are responsible for the day-to-day operation of the academies. In particular, they are responsible for organising the staff (teaching and non-teaching), facilities and students.

Arrangements for setting pay and remuneration of key management personnel

Academy Trustees/Directors are non-salaried and therefore no pay and remuneration scales are applicable.

The LGBs continue to refer to School Teachers' Pay and Conditions Document (STPCD) and National Joint Conditions (NJC) for support staff in the appointment of relevant grade and pay range allocations.

Whilst not Trustee/Directors the CEO, Chief of Teaching and Development, the CFO along with the Head Teachers in Schools are deemed to have sufficient influence and control to be key management personnel. The Operations Manager was also considered the same until their resignation and the cessation of this post. These employees are remunerated as follows:

- The CEO, Chief of Teaching and Development and CFO are paid in accordance with market rates. Their remuneration is also calculated in line with other staff within the Trust using the same Appraisal objectives set at the start of the year and outcomes delivered;
- The setting of salaries and pay range for EHT, Head Teacher and Principals and the Senior Management Team is undertaken using the STPCD Leadership Pay Group Section Guidance;
- The EHT, Head Teacher and Principals are evaluated on their performance in the year based on their objectives at the start of the year against their outcomes delivered. The evaluation is carried out by the Chair of their LGB accompanied by at least one other Governor, on behalf of the Trustees/Directors.

Trade union facility time

The following information is provided in accordance with Schedule 2 of the Trade Union (Facility Time Publication Requirements) Regulations 2017:

Relevant union officials

Number of employees who were relevant union officials during the relevant period	6
Full-time equivalent employee number	5.81

Percentage of time spent on facility time

Percentage of time	Number of employees
0%	-
1%-50%	6
51%-99%	-
100%	-

Percentage of pay bill spent on facility time

Total cost of facility time	£9,007
Total pay bill	£19,959,000
Percentage of the total pay bill spent on facility time	0.05%

Paid trade union activities

Time spent on paid trade union activities as a percentage of total paid facility time	0%
hours	

Related Parties and other Connected Charities and Organisations

The Academy Trust is part of a wider network of Diocesan multi academy trusts that have in common Foundation Trustees (Directors) and one or more members.

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FOR THE YEAR ENDED 31 AUGUST 2019

The Academies are also a part of a network of Diocesan schools that support and assist each other in their mission.

SJP, OLOP and StB all hold Teaching School Status individually and engage with a wider strategic alliance with partner schools and other educational establishments to further the development of the Teaching School and school to school support networks.

OBJECTIVES AND ACTIVITIES

Objects and aims

The Trust's principal object is to advance the Catholic religion in the Diocese by establishing, maintaining, carrying on, managing and developing Catholic schools in the UK for pupils of all faiths and none. With the permission of the Diocesan Bishop other (non-Catholic) schools may be included in this Trust. Ancillary to this the objects of the Trust include promoting for the benefits of the inhabitants of the areas in which the schools are situated the provision of facilities for recreation or other leisure time occupation of individuals who have need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social or economic circumstances or for the public at large in the interests of social welfare and with the object of improving the condition of life for the local inhabitants.

The aim is for the Trust schools to offer a broad and balanced curriculum, with high standards in teaching and learning and outcomes for pupils. At all times the Trust and its schools will be conducted as Catholic schools in accordance with the code of Canon Law and the doctrinal, social and moral teachings of the Catholic Church, following the directives and policies issued by the Diocesan Bishop to ensure that the formation, governance and education of the Academies is based on the principles of Catholic doctrine, and at all times serving as a witness to the Catholic faith in Our Lord Jesus Christ.

Public benefit

The Trustees have considered the Charity Commission's guidance on Public Benefit. The key Public Benefit delivered by the Holy Family Catholic Multi Academy Trust is the provision of high-quality Catholic Education by the schools to pupils of all faiths and none, as well as to offer facilities to the inhabitants of the local area in accordance with its objects.

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TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

STRATEGIC REPORT

Achievements and Performance

The Board of Trustee/Directors was reconstituted in September 2018, moving away from a representative model and instead having a smaller Board of qualified and experienced members with complementary skills. This new Board had the overarching strategic aim to ensure that the Trust schools offered a broad and balanced curriculum, with high standards in teaching and learning and outcomes for pupils. The outcomes and achievements of each of the schools, including key performance indicators, are given later in the report.

In March 2019 the Trustee/Directors were faced with whistleblowing complaints in relation to one of the schools, which on investigation, raised issues of concern and management in that one school with broader implications across the Trust. The complaints centred around the culture in one of the schools as well as financial management issues that impacted on all schools. Unfortunately, this attracted significant attention in the local press and in certain online publications. External reports were commissioned into the culture of the school affected by the complaint and into the financial management of the same school. The Trust engaged with the ESFA on discovery of the concerns, provided regular updates during the process and also worked with a Schools Resource Management Advisor (SRMA). The SRMA carried out an overall review of the financial effectiveness of the Trust across all its schools in delivering the best possible education for pupils based on the resources available.

The financial review and subsequent further internal work highlighted that there were errors and misstatements in the accounts to 31 August 2018, as well as a lack of effective management of resources during the current year. This led to a deficit position overall for the Trust to 31 August 2019. The largest single cause of the deficit was overstaffing in one of the schools by around twenty posts, which was corrected in the summer term with minimal redundancies. The Board were aware that during the year management accounts were not being produced in accordance with the Academies Financial Handbook, and had challenged the then Accounting Officer over this compliance failure. However, since the appointment of a suitably qualified CFO in March 2019 there are now appropriate reporting systems and processes, with the Board now receiving regular effective management information upon which to base its decisions.

After completing its review, the ESFA decided that it would not be appropriate to issue a Financial Notice to Improve due to the swift action taken by the Board and also the appointment of a new CFO. However, there are a number of on-going conditions with which the Trust has complied in order to give the ESFA confidence that management of the Trust is effective. The Trust was able to set a balanced budget for the coming year.

In July 2019, the Trust also appointed a new CEO, Andrew Moor, and also a Chief of Teaching and Development (CTD), Mark Cotton, to the senior leadership team of the Trust, both of whom were executive principals in schools within the Trust. The Board had already begun to consider in January 2019 if the interim arrangements for CEO provision were sufficient. Following the resignation of the previous CEO, these deliberations were extended to take into account the concerns raised around culture and financial management together with the recommendations of the various reports. From this the Board took the decision to appoint a CEO to focus on system leadership of the Trust along with a Chief of Teaching and Development to focus on driving up standards and the quality of education across the trust. To date these appointments along with the appointment of the CFO have had a positive impact on the Schools in the Trust both in terms of delivery of education and also effective management.

Academic achievements and performance

St John Plessington Catholic College Voluntary Academy has been an outstanding and oversubscribed 11-18 College for more than 10 years. In 2007 and then again in 2013 it was judged by OFSTED to be Outstanding in every category and over this period of time has been awarded numerous accolades. This has included the Times Educational Supplement (TES) of "Outstanding Secondary School of the Year" in 2010, Investors in People Gold Award 2013, the TES Award for "Numeracy and Mathematics" in 2013. They were also shortlisted for the TES Award for "Literacy and English" again in 2013. The College has been a National Support School since 2009 and has provided extensive support to others during this time. In 2018 the College again achieved a SSAT Award for "Exceptional student KS4 attainment" in recognition of being in the top 20% of schools Nationally. It also achieved the SSAT Award for "Exceptional student KS4 progress" in recognition of being in the top 10% of schools Nationally.

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TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

SJP has achieved many successes through the year including:

- The school was again shortlisted for the Times Educational Supplement (TES) School of the Year in 2019 and won the Wirral Globe School of the Year award in 2018.
- Examination results in the summer of 2019 were outstanding with a Progress 8 score of +0.43.
- SJP has one of the largest cohorts in the country continue to participate in the Duke of Edinburgh Bronze, Silver and Gold Awards. Over 30 students are currently engaged in the Dof E Gold Award scheme.
- The College welcomed thirty Chinese students and their teachers in July 2019 from Wenzhou and Taicang, China. A week of activities saw students taking part in a series of in school and extra-curricular learning experiences. 30 students and staff travelled to Wenzhou, China as part of our exchange programme with its partner school.
- In the summer of 2020 there will be a group of students participating in the World Challenge Expedition to Costa Rica.
- The College has raised £20,000 over the past two years for the local food bank and other charities.

Our Lady of Pity RC Voluntary Academy continues to provide a highly effective education for its pupils. Pupils are drawn from a wide catchment area - its three Catholic parishes. The proportion of Catholic children is well over 90%. The school has a distinctive Catholic ethos and is committed to the formation of reflective and capable thinkers and has been 'outstanding' and oversubscribed for many years. In 2008 OLOP was judged by OFSTED to be 'outstanding' and over this period of time has been awarded numerous accolades. This has included being shortlisted by the Times Educational Supplement (TES) for "Mathematics" and "Primary School of the Year" in 2017.

The school achieves many plaudits through the year. Of particular note are the following:

- The school holds the Religious Education Quality Mark (Gold). The award recognises high quality provision within the school and work done to support neighbouring schools.
- Being the lead school in a teaching school alliance, supporting other schools in the Northwest has been a particular area of focus this year. In particular, KS3 and KS4 have been assisted in their curriculum design and delivery through a Strategic School Improvement Fund bid.
- The school was designated as one of the two lead schools in the new Cheshire and Wirral Maths Hub.
- The School continues to develop as a School of Sanctuary - an award it achieved in recent years.
- The school has an excellent and improving track record in PE. It recognises the national problem we face with diet and fitness and seeks to mitigate these by effective use of the PE Premium at our disposal. The Gold School Games Mark demonstrates that the school promotes competition across the whole school and the wider community. Impressive sporting achievements continue to be secured in swimming, football cross country, tag rugby, netball, athletics, games and dance. Teaching the children about the importance of exercise has been a key focus and the whole school engages in a 'mile-a-day' initiative. All children engage in 15mins of high impact exercise each school day (skipping, running...) and once a half term take part in a one-mile street run in the local area. Both competitive sports, keep fit and healthy and mental wellbeing initiatives have been enhanced by PE Premium funding.
- At least 25% of OLOP children take part in peripatetic music lessons during the school day.
- All Year 3 children take part in the Mayor's Civic Award.

St Bernard's Roman Catholic Voluntary Academy aims to fulfil its vision of 'Striving for Excellence' and living its daily mission of 'To grow, love and learn following Jesus'. In 2011 St Bernard's Catholic Primary School was judged by OFSTED to be outstanding in every category and over this period of time been awarded numerous accolades.

The school has enjoyed success with several projects of note this year:

- Partnerships with organisations to support curriculum development have been significant this year. Working with Chester Zoo, the school has refined its curriculum and supported 83 schools over the last 3 years to develop their own bespoke curriculum offer.
- The school have worked with Action Transport Theatre, a National Portfolio theatre company to co-commission a play around the theme of refugees. 'Adrift' will now tour across the UK over the coming 12 months. As part of their work in the TSA, they have worked with 26 schools to develop a curriculum around the play and social justice. As a result of this work, the school has achieved "School of Sanctuary" status.

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TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

- The school has developed an approach to assessment without levels and continues to move forward in its practice to improve teacher workload. Leadership continues to work improving outcomes for pupils whilst reducing teacher workload.
- Work with Guy Claxton has continued over the last two years and the school was featured in 'Powering Up Children', a book published in December 2018. The school's approach to pedagogy was featured with examples from a number of lessons shared.
- Further work from St Bernard's has been published in the Chartered College of Teaching journal 'Impact' around the school's curriculum design work.
- The school is being featured in another book that is due to be published in January 2020. A Curriculum of Hope, published by Crown House, will feature the school's innovative and successful curriculum design.
- The school achieved platinum arts mark this year. The Assistant HT leads a local cultural hub to develop networks around the arts in local schools.
- As part of wider networks, the school has organized Saturday CPD conferences, the last being held in Liverpool in November 19. All teachers at St Bernard's are part of the Chartered College of Teaching and take research driven practice as a core part of their work.

St Mary's Catholic College is a school for students of all abilities, which continually strives in all it does to realise its Mission Statement to Love and Serve Christ within us all. Since November 2016, when the College became a sponsored member of the HFCMAT and began working in close partnership with St John Plessington Teaching School Alliance, the school has gone from strength to strength.

The College has enjoyed success this year in the following areas:

- In Summer of 2019 there was a further 4% improvement in the percentage of students achieving at least a Grade 4 in both English and Maths, meaning a 14% increase since academisation.
- The Progress 8 score of the school improved by 0.15.
- There were some outstanding A Level and Level 3 Applied courses results that have enabled students to go on to the university courses of their choice.
- The College students were fully immersed in the very successful St Mary's Experience which sought to promote and develop virtues in our students under the theme Stewards of Creation.
- A large number of pupils continue to participate in the Duke of Edinburgh Bronze, Silver and Gold Awards.
- St Mary's Catholic College thriving Performing Arts Department continued to provide a vast range of arts opportunities for students both locally, regionally and nationally.
- Trips to Lourdes, Auschwitz, Rome and the Holy Land were some of the highlights this year.
- Our partnership of reciprocal visits with Ludu Middle School, Taicang, China continues with St Mary's students visiting again in October 2019.

St Joseph's Catholic Primary has recovered from a period of instability in leadership. A new substantive head was appointed in April 2017. In September 2019 a new Deputy Headteacher was appointed and together, the Head teacher and Deputy are currently realigning the School Senior Leadership Team. Under his leadership, the school is once again improving as he has continued to develop the school, working alongside partner Trust schools, implementing approaches to the teaching of Mathematics and English. In October 2019 the Local Authority wrote to state that the school has been identified as a Band 1 school, *"This is testament to the strong leadership and relentless focus on consistently improving outcomes for all pupils. You are uncompromising in your ambition that all pupils can succeed."*

- The school has implemented a New Vision Statement - 'Just as St Joseph the Worker did, Stepping up to achieve excellence - Worship, Opportunity, Resilience, Knowledge, Enjoyment, Respect'.
- A new Deputy Headteacher has been appointed (September 2019). She is an Outstanding practitioner and has recently completed the NPQH. As part of her role she is leading curriculum development and supporting subject leads through coaching.
- The Senior Leadership Team is being developed and expanded.
- Several teachers currently enrolled on NPQML for 2019.
- Major improvements to the school building and environment have been made. Last year the school featured on BBC North West Tonight because of these improvements.
- In September 2018 the school choir were invited to sing at the Wirral Council Freedom of the Borough Award for the families of the Hillsborough tragedy.

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TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

- A recent pupil behaviour survey indicates (to date) that 100% of parents feel that behaviour at St Joseph's is a strength and that the school promotes and instils a sense of politeness, manners and courtesy towards others.
- The school continues to be innovative in its approach, for example a speaker system has recently been installed, allowing music to be played throughout the building so that children can be exposed to classical music, developing the pupils' cultural capital.
- Over the course of the year the pupils entered and had a plethora of success at various sporting events, including the girls' football team winning regional heats and playing in a final at Wembley stadium before the Division One Cup final. Other sporting successes include winning the Houllhan Cup, several cross country events and the school being awarded the Gold Mark.

Teaching School Achievements and Performance

The Trust is privileged to have three Teaching Schools, with proven track records of schools' improvement. Its CEO and CTD are National Leaders of Education (NLE) and have worked extensively during the year across the region supporting and developing other schools through their Teaching School Alliance networks.

The current CEO has spoken at numerous conferences throughout the year about the school's approach to teaching and learning, partnership and curriculum. He sits on the Cheshire West Education Improvement Board and Wirral Partnership Board along with other system leaders to coordinate support for schools across the region. Mr Moor also takes the role of sub regional lead for the Teaching School Council, coordinating LAs, Diocese, MATS and Teaching Schools across the northern region of the West Midlands area. As part of this work he works within a core group of CEOs supporting new and aspirant executive leaders across the region. He is a Founding Fellow of the Chartered College of Teaching.

The CTD is a mathematics mastery specialist and together with another school in Cheshire East, leads the new Cheshire and Wirral maths hub that has been set up since September 2019. He is a director of Salopia MAT (part of the Shrewsbury Diocese wider family of trusts) and is a member of the Wirral Local Authority Strategic School Improvement Board which co-ordinates support for schools across Wirral. Mr Cotton led a successful strategic school improvement fund (SSIF) bid, co-ordinating activity to raise standards in maths in 20 schools in the NW

Saint John Plessington - SJP Teaching School Alliance

Activities this year included training a large number of School Direct trainees. The vast majority gained employment at the end of their training. The Teaching School has 15 SLEs, who have led a range of CPD sessions and supported other schools through their work. The Teaching School has delivered NPQML and SL training to a large number of delegates and now works as a strategic partner along with Ignite and Deep Learning with Outstanding Learning Partners. All staff are committed to research and evidence based practice throughout the TSA and school.

Our Lady of Pity- Deep Learning Teaching School Alliance

Deep Learning TSA have been part of a significant number of large-scale projects this year. They have been the lead in a KS3/4 mathematics project and has been a provider for a Warrington based early years project. Both are Strategic School Improvement Fund bids and have been subject to stringent selection and accountability procedures. Deep Learning TSA was chosen to lead the bid by Northwest providers because of its expertise in delivery and ability to draw on a large number of local providers to support the project. The project has now come to an end and comprehensive returns to the DfE have demonstrated their ability to coordinate activity, draw on local expertise (13 providers), deliver at scale, quality assure all work, set up credible impact tracking mechanisms (Cumbria University) and ensure sustainability. From 2018 - 2019, Deep Learning and project partners delivered maths focussed CPD to 20 secondary schools (whole department training) and 85 partner primaries, directly benefiting in excess of 15,000 pupils.

St Bernard's - Ignite Teaching School

St Bernard's is the lead school within Ignite TSA, a collaboration of 46 schools from across Cheshire, Halton, Wirral, Liverpool, Glossop and Knowsley. Ignite has taken a central role in school improvement within Cheshire West and Chester and now has a team of 3 NLEs, 5 LLEs, 4 Associate School Improvement officers for CWAC and 39 SLEs. This capacity has allowed them to successfully support a significant number of schools across CWAC and beyond. Ignite's ITT programme has also been strong with a comprehensive offer for students. CPD offered through Ignite has been substantial with over 115 courses offered throughout 2018-19.

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FOR THE YEAR ENDED 31 AUGUST 2019

Partnerships with the EEF, local SEND Teaching Schools, English and Maths hubs have brought additional capacity to their work across the region. Projects around curriculum development have brought further partnerships. Over the past 3 years, 83 schools have worked with Chester Zoo and Ignite to develop a bespoke curriculum around the themes of conservation. 28 schools have worked with Ignite and Action Transport Theatre to develop a curriculum around social justice. Ignite has worked with Shrewsbury Diocese to designate SLEs in RE. They have subsequently trained and developed these leaders to deliver Foundations in Faith across the Diocese. This, as all CPD that has been delivered, has had excellent feedback ratings from delegates. They have also led a number of large conferences around language and vocabulary, curriculum design and school improvement with internationally acclaimed speakers. Their work around behaviour management has involved over 300 leaders from across the region.

Key Performance Indicators

The key performance indicator is the outcomes for pupils at each Key Stage of their education. The reporting of these KPIs for primary and secondary schools differ and so each grouping of schools in the trust is considered separately.

KS2 Outcomes 2019 – Headline Data

	OLOP	St Bernard's	St Joseph's	National
% of pupils meeting the expected standard RWM	88	67	63	65
% of pupils meeting the expected standard R	92	80	72	73
% of pupils meeting the expected standard W	92	80	80	80
% of pupils meeting the expected standard M	93	83	82	79
% Achieving at a higher standard RWM	10	7	0	11
Average Score in Reading		104.1	102.4	104.4
Average Score in Maths		105.3	102.6	105

KS2 Outcomes 2019 (provisional) – Headline Data

	OLOP	St Bernard's	St Joseph's	National
Progress Score in Reading Progress score description	+1.6 Average	+2 Above average	-1.7 Average	0
Progress Score in Writing Progress score description	-1 Average	+2.22 Above average	-0.7 Average	0
Progress Score in Maths Progress score description	+1.5 Average	2.17 Above average	-2.1 Below Average	0

Year on Year Comparisons

KS2 Outcomes - % of pupils meeting the expected standard in RWM

	2018	2019		2018	2019		2018	2019
Our Lady of Pity	90	88	St Bernard's	65	67	St Joseph's	68	63
Wirral	57	60	CWaC	60	62	Wirral	57	60
National	61	65	National	61	65	National	61	65

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TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

KS2 Outcomes - Progress Measures

OLOP	2018	2019
Reading	+0.47 Average	+1.6 Average
Writing	+0.76 Average	-1 Average
Maths	+1.88 Above Average	+1.5 Average

St Bernard's	2018	2019
Reading	-0.53 Average	+1.9 Average
Writing	-0.35 Average	+2.22 Above average
Maths	+0.17 Average	2.17 Above average

St Joseph's	2018	2019
Reading	0.67 Average	-1.7 Average
Writing	-2 Below Average	-0.7 Average
Maths	0.58 Average	-2.1 Below Average

KS1 Outcomes - Teacher Assessed % of pupils meeting the expected standard in Reading

	2018	2019		2018	2019		2018	2019
Our Lady of Pity	87	85	St Bernard's	63	75	St Joseph's	67	65
Wirral	73	72	CWaC	74	73	Wirral	73	72
National	76	75	National	76	75	National	76	75

KS1 Outcomes - Teacher Assessed % of pupils meeting the expected standard in Writing

	2018	2019		2018	2019		2018	2019
Our Lady of Pity	84	76	St Bernard's	60	71	St Joseph's	65	48
Wirral	66	66	CWaC	68	65	Wirral	66	66
National	68	69	National	68	69	National	69	60

KS1 Outcomes - Teacher Assessed % of pupils meeting the expected standard in Maths

	2018	2019		2018	2019		2018	2019
Our Lady of Pity	90	90	St Bernard's	67	82	St Joseph's	69	59
Wirral	72	73	CWaC	74	73	Wirral	72	73
National	75	76	National	75	76	National	75	76

Y1 Phonics Outcomes - % Pass

	2018	2019		2018	2019		2018	2019
Our Lady of Pity	89	86	St Bernard's	82	72	St Joseph's	79	97
Wirral	76	86	CWaC	80	80	Wirral	76	97
National	81	82	National	81	82	National	81	82

EYFS Outcomes – % GLD (Good Level of Development)

	2018	2019		2018	2019		2018	2019
Our Lady of Pity	79	77	St Bernard's	72	68	St Joseph's	78	80
Wirral	70	71	CWaC	72	72	Wirral	70	71
National	71	72	National	71	72	National	71	72

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

Key Performance Indicators for HFCMAT Secondary Schools
St John Plessington Catholic College and St Mary's Catholic College Performance Data

KS4 Outcomes 2018 - Headlines

	SJP	SMCC	Wirral	National
Progress 8	+0.39	-0.46	0.03	-0.02
Progress score description	Above Average	Below Average	Average	Average
Attainment 8	48	39	48.8	46.5
% EnMa 9-5	34	23	45.9	43.3
% EBacc 9-4	33	8	32.9	24.1
% EBacc 9-5	16	4	23	16.7
Ebacc APS	3.81	3.01	4.2	4.06
% Entering EBacc	67	19	45.2	43

KS4 Outcomes 2019 – Headlines (provisional)

	SJP	SMCC	Wirral	National
Progress 8	+0.43	-0.33	+0.01	0
Progress score description	Above Average	Below Average	Average	Average
Attainment 8	46.6	40.3	48.2	46.5
% EnMa 9-5	30	23.6	45.2	43.0
EBacc APS	3.81	3.12	4.2	4.06
% Entering EBacc	66.5	47.2	48.2	40.0

KS5 Outcomes 2018 - Headlines

	SJP	SMCC	Wirral	National
A Level VA Score	+0.04	-0.22	NA	0
Progress score description	Average	Below Average		
A Level Average Points (Grade)	29.17 (C)	23.69 (D+)	32.41 (C+)	33.33 (C+)
% A Level Students Completing their main study programme	80.7	95.6	91.6	92.5
% Achieving AAB or higher in at least 2 facilitating subjects	16.2	0.0	15.9	16.2
Grade and points for a student's best 3 A levels	34.5 (C+)	27.46 (C-)	33.4 (C+)	33.59 (C+)
Applied General VA Score	+0.23	+0.03	NA	0
Progress score description	Above Average	Average		
Applied General Points (Grade)	30.55 (Dist-)	28.60 (Merit+)	28.69 (Merit+)	28.47 (Merit+)
% Applied Gen Students Completing their main study programme	86.7	95.7	88.1	90.4

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

Admissions

Year Groups	SJP	SMCC	OLOP	SB	SJB
N					
R			58	28	44
1			59	29	43
2			61	29	38
3			61	29	54
4			57	29	53
5			60	28	60
6			60	29	60
7	268	149			
8	262	174			
9	254	182			
10	244	235			
11	247	223			
12	174	78			
13	137	49			
TOTAL	1,586	1,090	416	201	352

Going Concern

The Board of Directors (Trustees) has an expectation that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. The Trustee/Directors are mindful that there has been a significant deficit this year, notwithstanding that it has been able to set a balanced budget over the coming year. The Board has considered three-year forecasts and undertaken additional work to reassure itself that the Trust is a going concern and is satisfied that this is a reasonable expectation.

Financial Review

The Statement of Financial Activities ('SOFA') summarises the financial performance of the trust and the balance sheet on page 29 summarises the assets and liabilities of the trust at 31 August 2019.

Most of the Academies income is obtained from the Government in the form of recurrent grants, the use of which is restricted for particular purposes. The grants received during the year ended 31 August 2019 and associated expenditure is shown as restricted funds in the statement of financial activities.

The academy trust is carrying a net deficit of £966,000 on restricted general funds (excluding pension reserve) plus unrestricted funds because of cost running above income levels in the current and previous year. This was exacerbated by cut off errors between years that distorted the position and allowed the excess expenditure to continue for a longer period than would normally be the case. The main reason for the significant overspend was overstaffing in one of the schools, which has since been corrected. The Trust has also identified several areas where there has either been a lack of effective buying choices or advantage has not been taken of the larger buying power of the Trust. This means that indirect costs have been higher than they needed to be and again corrective action was taken as soon as these came to light. Whilst disappointed with the outcome for the year, the Board accepts the results and has taken significant corrective action to address the position.

Reserves Policy

Trustees review the level of reserves on an annual basis. This review encompasses the nature of income and expenditure streams, the need to match income with commitments (including future commitments) and the type of reserves. The trust's current level of free reserves, represented by total reserves less the amounts held in fixed assets reserve and restricted pension fund reserve, is £966,000 deficit. The Trustees acknowledge that this means there are no free reserves and a recovery plan to correct this position is necessary.

The policy of the Trust is to hold reserves of at least 5% of income. These reserves will help to buy for unforeseen business interruptions, assist budgetary pressures over the medium term, provide funds for capital improvements or developments, assist cash flow where payments of the ESFA funding are retrospective and support short-term emergency requirements. This is sound commercial practice designed to safeguard the trust's business interests

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

and quality of education at all of its academies. However given the current financial position the policy has not been adhered to. The Trust will review the reserves policy over the next year to check its continuing suitability and viability including benchmarking it against similar Trust.

The net liability of the Trust in the Local Government Pension Scheme and (LGPS) amounts to £12.446m. It should however be noted that an immediate liability for this amount is not crystallised at the financial year end. Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of Academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18th of July 2013. This guarantee provides comfort to the Trustees in the event of an academy closure.

Investment Policy

The Academies operates an investment policy that seeks to maximise returns, minimise risk and maintain flexibility and access to funds.

The Academies have taken on the deficit in the Local Government Pension Schemes in respect of its non-teaching staff transferred on conversion as detailed in the accounts. The Academies share of the deficit represents the amount the Academies would have to contribute if the fund were wound up and its liabilities had to be met at that point. This is reflected in the provisions, and the deficit arising in the year is shown in the Statement of Financial Activities, however at this time there is no intention to wind up the scheme and therefore the Academies do not expect to have to fund this liability. The Academies take advice on funding levels and would increase contributions if advised to so.

For the August 2019 Financial Statements the Trustees have reviewed the accounting policy for the building assets used in the operations of the four academies in the Trust and concluded that the lease arrangements with the Diocese do not transfer substantially all the risks and rewards of ownership of the land and buildings to the Academy Trust. The school's land and buildings are owned by the Diocese are therefore not recognised in the balance sheet as a fixed asset.

Principal Risks and Uncertainties

The principal risks to the Trust are documented and managed using a risk management policy and a risk register that is regularly reviewed.

The Trust has carried out a careful review of the risks and uncertainties it faces in the forthcoming year.

In summary these are viewed as:

- Operational;
 - Centralisation of a core finance team
 - Challenges in recruiting for senior leadership
- Educational
 - Potential loss of reputation and community confidence arising from any drop in standards and academic performance leading to falling rolls,
 - Improving outcomes for pupils, particularly where there are consistently low outcomes
- Strategic
 - Succession planning within Trust governance and leadership.
- Financial
 - Management of cash flows across the MAT to ensure operational requirements of the Schools are met when required.
 - Development of staff to ensure the skills base is in place for a robust value added finance function both locally in all schools and across the MAT as a whole.

Key controls in place to mitigate these risks include:

- Regular effective reporting,
- Robust self-evaluation procedures and careful monitoring of teaching and learning,
- An organisational structure with clearly defined roles, responsibilities and authorisation levels,

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

- Financial planning, budgeting and regular financial reporting to the Board, LGBs and Sub Committees and detailed scrutiny of financial risk,
- Designated CFO in post to manage finance and develop staff.

Fundraising

The academy trust carried out a limited number of fundraising events during the year including non-uniform days, fairs, cake sales and activities linked to national events such as Sport Relief. The academy trust does not work with professional fundraisers or companies who carry out fundraising on its behalf. In the circumstances when fundraising is undertaken, systems and controls are in place to separate and protect funds. The trust is mindful of its responsibilities under the Charities (Protection and Social Investment) Act 2016 and legal rules, and ensures all activities are agreed and monitored at Senior Leadership Team level in compliance with relevant legal rules. Recognised standards are applied to ensure that fundraising is open, honest and respectful, protecting the public from undue pressure to donate. Any complaints are handled and monitored through the Trust's complaints procedure.

Plans for future period

In setting our objectives and planning our activities the Trustees have given careful consideration to the Charity Commission's general guidance on public benefit.

The Trust recognises that this has been a year of change in terms of its constitution, its senior leadership and the changes arising from the various external reviews. The coming year will be one of consolidation of its position, improvement in its system leadership and management as well as ensuring that the Trust is managed and governed in an effective manner.

At the heart of all decisions taken and work done are the interests of the children. The Trust will continue to work to enable pupils of all faiths and none to fulfil their potential, improving or maintaining standards of teaching (as appropriate) and at all times giving witness to the ethos and values of the Catholic faith.


Auditor

Haysmacintyre LLP has indicated its willingness to continue in office.

Statement as to disclosure of information to auditors

The Trustees have confirmed that, as far as they are aware, there is no relevant audit information of which the auditors are unaware. Each of the Trustees have confirmed that they have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditor.

The Trustees' Annual Report is approved by order of the board of Trustees and the Strategic Report (included therein) is approved by the board of Trustees in their capacity as the directors at a meeting on 16th December 2019 and signed in its behalf by:



C Lawrence

Chair

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

GOVERNANCE STATEMENT

FOR THE YEAR ENDED 31 AUGUST 2019

Scope of responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that the Holy Family Catholic Multi Academy Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material mis-statement or loss.

The Board of Trustees delegated the day-to-day responsibility to the CEO, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the Funding Agreement between Holy Family Catholic Multi Academy Trust and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The Trust Board are from a range of backgrounds bringing different types of expertise, however, they all share a common ethos and commitment to outstanding education underpinned by the essence of our Catholic faith.

The Board of Trustees has formally met 8 times during the period. Attendance during the period at meetings of the Board of Trustees was as follows:

Trustee/Director	Meetings attended	Out of a possible
Carol Lawrence (Chair)	8	8
Brian O'Connell (Vice Chair)	7	8
Catherine Cotgrave	7	8
Christopher Kerin	7	8
Stephen Morris	8	8
Damian Cunningham*	2	2
Canon David Roberts*	1	1
Kevin Hardy*	4	5

Key * - resigned in year

A new Chair of the Trust Board was appointed from existing Directors. Mrs Lawrence has extensive governance experience as a local authority governor, foundation governor and also currently has three directorships of Diocesan MATs. A Chief Finance Officer (CFO) was appointed on an 'acting' basis from June 2017, with a substantive appointment being made from 18 March 2019.

Unfortunately, a functioning subcommittee structure was not introduced as had been planned, following the reconstitution of the Board of Trustees/Directors. This together with failings in the internal control system and the lack of management accounts production for a period of time meant that Trustees did not fulfil their responsibilities under the Academies Financial Handbook. However, the failings have now been addressed including the regular production of monthly management accounts. In addition, the following have been created since the 1 September 2019 and will meet at least 3 times a year:

- Audit and Risk
- Standards
- Personnel and HR

Membership of these sub committees will be made up of appropriate and qualified Trustees, along with representatives from the local governing bodies of the Trust schools.

The head teachers/ heads of school also meet regularly as a senior management team (at least monthly), to consider matters on the day to day implementation of the strategy set by the Board.

Local Governing Bodies

Through the Scheme of Delegation the LGBs of each individual Academy met 4 times. These LGBs were responsible for overseeing the decisions taken by the individual Academies Finance Sub Committees.

Attendance during the year at meetings of the individual Academies LGBs were as follows:

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

School	Governor	Meetings attended	Out of a possible
SJP	S Rylance (Interim Head)	1	1
	C Carroll	3	4
	D Cartmel	3	4
	J Davis	4	4
	J Dyer	3	4
	E Farrelly	3	4
	Fr B Forshaw	3	4
	M Harrison	2	4
	P McLoughlin	3	4
	H Robinson	3	4
	J Tulte	4	4
	J Williams*	3	3
	E McArdle*	3	3
	T Quinn (Executive Head)*	3	3
SMCC	A McMullan (Chair)	4	4
	A Boyle (Head Teacher)	4	4
	R Clarke	4	4
	Canon S Coonan	3	4
	C Donnelly	3	4
	A Forbes	3	4
	P Howley	2	4
	S Keating	2	4
	E McWatt	2	4
	P Reilly	2	4
	A Torpey	2	4
	J Ward	4	4
OLOP	Fr M Lester (Chair)*	3	3
	P Bentley (Vice Chair)	5	6
	M Cotton (Principal)	6	6
	B Galloway (Head of School)	6	6
	A Ash	5	6
	A Bennison	2	6
	E Bolger	6	6
	M Haines	3	6
	J Jackson	6	6
	E Rogan	6	6
	C Riley	3	6
	A Turnbull	6	6
	M Thomas	3	4
STB	B Letissier (Chair)	4	4
	A T Moor (Principal)	4	4
	S Jevons (Head of School)	4	4
	M Dickson*	2	2
	C Llowarch	1	4
	D Newsome	3	4
	S Montgomery	2	4
	Canon N Mullaley	4	4
	A Wells	4	4
	A Wilkinson	3	4
	M Wilson	3	4

Key * - resigned during the year

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

School	Governor	Meetings attended	Out of a possible
StJ	G Cragg-James (Chair)	4	4
	Fr C Matthews (Vice Chair)	4	4
	A Turner (Head Teacher)	3	4
	L Arch	3	4
	S Burley	4	4
	A Owen Petkova	4	4
	L Proctor	4	4
	M Timmins	4	4

Finance Sub-committees

During the year the main Board of Trustee/Directors also fulfilled the duties of the Audit and Risk Committee. Each LGB has a Finance Sub-Committee which is responsible for overseeing the financial affairs of the school and reporting to the LGBs. Attendance during the year at meetings of the LGB Finance Sub -Committees were as follows:

School	Governor	Meetings attended	Out of a possible
SJP	J Williams (Chair)*	3	3
	E McArdle*	3	3
	C Carroll	2	3
	T Quinn (Executive Head)*	3	3
SMCC			4
	A Boyle (Head Teacher)	4	4
	A McMullan (Chair)	4	4
	Canon S Coonan	3	4
	C Donnelly	4	4
	P Howley	2	4
	S Keating	2	4
	J Ward	3	4
	P Reilly	1	4
	T Quinn (Executive Principal)*	3	4
OLOP	P Bentley	2	3
	M Haines	3	3
	A Bennison	1	3
	M Cotton (Principal)	3	3
	B Galloway	3	3
	A Ash	1	2
StB	B Lettiser (Chair)	3	3
	S Jevons	3	3
	A Wilkinson	3	3
	A Wells	1	3
	D Newsome	1	3
	A Moor (Principal)	3	3
St J	No finance board was in operation for this financial year. Duties were undertaken by FGB and the Trust.		

Key * - resigned during the year

The main responsibilities and issues dealt with during the period were as follows:

- Review of the initial budget setting,
- Regular monitoring of actual income and expenditure against actuals,
- Ensuring returns are completed by deadlines,
- Capital monitoring,
- Authorising personnel changes through the year,
- Reviewing the findings of the Responsible Officer in particular financial procedures and internal control.

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

Review of Value for Money

The Accounting Officer (who is also the CEO) has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the academy trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where appropriate.

Since March 2019 there has been a 'root and branch' review of using resources, assisted and facilitated by input from the Schools Resource Management Advisor. This has enabled the Accounting Officer to deliver improved value for money during the year by:

- Better purchasing both within schools but also by using the greater purchasing power of the Trust;
- Reviewing contracts where these had ended and expensive out of contract rates applied. There are now systems in place to ensure that contracts are regularly reviewed and renewed as appropriate;

Currently there is a project being undertaken to centralise the accounting and purchasing function of the Trust, which is expected to deliver further savings and obtain best value for the educational resources. This will be delivered during the course of 2019/20.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in the Holy Family Catholic Multi Academy Trust for the year ended 31 August 2019 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The Board of Trustees has reviewed the key risks to which the Academy Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the Academy Trust's significant risks that has been in place for the year ending 31 August 2019 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

The risk and control framework

The Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it should include:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of Trustees,
- regular reviews by the Executive and Finance committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes,
- setting targets to measure financial and other performance,
- clearly defined purchasing (asset purchase or capital investment) guidelines,
- delegation of authority and segregation of duties,
- identification and management of risks.

A number of these were not carried out effectively during the year and have been highlighted by the financial review and the review of the SRMA. Steps were put in place before the year end to correct any deficiencies or omissions and the Trustee/Directors are now satisfied that these are now all in operation.

The Board of Trustees has considered the need for a specific internal audit function and have decided to appoint Wylie Bisset as internal auditor, effective September 2019. This role includes giving advice on financial matters and performing a range of checks on the academy trust's financial systems. In particular checks will include:

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

- testing of payroll systems,
- testing of purchasing systems,
- testing of control accounts, bank reconciliation,

Prior to this the Operations Manager carried out the Internal Audit function although no formal reports were provided to either the Board or the LGBs on work undertaken. The Board has instead relied upon the work undertaken by the external financial review following the whistleblowing allegations which covered the above items as part of a much wider review.

Review of effectiveness

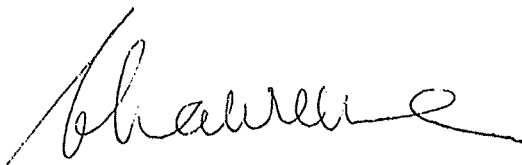
As Accounting Officer, the Executive Head Teacher has responsibility for reviewing the effectiveness of the system of internal control.

During the period in question the review has been informed by:

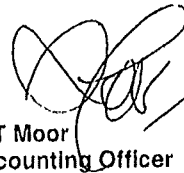
- The work of the external auditor,
- The work of the financial review
- The financial management and governance self-assessment process,

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control and a plan to address weaknesses and ensure continuous improvement of the system is in place via the Audit and Risk Committee and the LGB Finance Sub-Committees.

Approved by order of the members of the Board of Trustees on 16th December 2019 and signed on its behalf by:



C Lawrence
Chair



A T Moor
Accounting Officer

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE

FOR THE YEAR ENDED 31 AUGUST 2019

As accounting officer of Holy Family Catholic Multi Academy Trust I have considered my responsibility to notify the academy trust board of trustees and the Education & Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the academy trust, under the funding agreement in place between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies' Financial Handbook 2018.

I confirm that I and the academy trust's board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies' Financial Handbook 2018.

I confirm the following instances of material irregularity, impropriety or funding non-compliance discovered have been identified by and notified to the Board of Trustees and ESFA, all of which relate to the time when the previous accounting officer was in post:

Financial oversight

- Inadequate financial reporting to trustees during the year including:
 - Not providing the Board with budgets for nor the opportunity to approve the same nor any subsequent updating and monitoring of the MAT's financial position and results,
 - No evidence of cash flow forecasting,
 - No preparation and presentation of management accounts to the Board for scrutiny,
 - No evidence of management implementing actions to manage the level of cash outflow.

Procurement procedures

- Failure at school level in one or more schools to market test purchasing of items, leading to a lack of evidence to support adherence to the value for money principle.

Expenses

- Failure to assess value for money in particular for expenditure incurred at one school for the benefit of a key member of staff where there was no evidence of the benefit to the MAT.

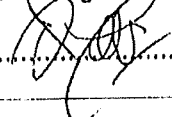
Managing conflict of interest

- Failure to adequately declare and manage conflicts of interest. Two members of the senior leadership team were engaged in roles at the Frank Field Education Trust (FFET) whilst being employed at HFCMAT. Invoices were charged to FFET for this work but there was no formal system or process in place to monitor the number of days charged and the fee rate. Given the conflict of interest between the two roles undertaken by the CEO and Operations Manager this arrangement should have been declared to the Board and the Board be given the opportunity to scrutinise the transactions.

Staff bonuses

- Payment of bonuses without adequate evidence to support these. During the year additional payments were processed to the former CEO and Operations Manager of £25,000 and £10,000 respectively. Whilst there payments were approved at the Personnel and Salaries Committee by the Chair of Governors, there was no evidence of the performance management framework to fully support the reason for the payments or evidence of approval by the Board. In addition, there is no evidence to show that the salary information and additional payments were benchmarked to other similar MATS or that the payment is transparent, proportionate and justifiable.

A T Moor
Accounting Officer

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HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2019

The trustees (who are also the directors of Holy Family Catholic Multi Academy Trust for the purposes of company law) are responsible for preparing the trustee's report and the accounts in accordance with the Annual Accounts Direction issued by the Education & Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare accounts for each financial year. Under company law the trustees must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these accounts, the trustees are required to:

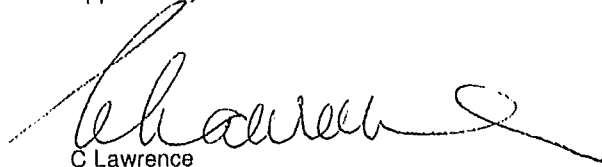
- select suitable accounting policies and then apply them consistently,
- observe the methods and principles in the Charities SORP 2015 and the Academies' Accounts Direction 2018 to 2019,
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts,
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

Approved by order of the members of the board of trustees on 16th December 2019 and signed on its behalf by:



C Lawrence

Chair

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

We have audited the financial statements of Holy Family Catholic Multi Academy Trust for the year ended 31 August 2019 which comprise the Statement of Financial Activities incorporating Income and Expenditure Account, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2015 and the Academies Accounts Direction 2018 to 2019 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the academy's affairs as at 31 August 2019 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2015 and the Academies Accounts Direction 2018 to 2019 issued by the Education and Skills Funding Agency.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the academy in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of governors for the financial statements

As explained more fully in the Statement of Governors' Responsibilities, the Governors (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Governors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Governors are responsible for assessing the academy's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Governors either intend to liquidate the academy's or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. The description forms part of our Auditor's report.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Governors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
 - the Governors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the academy's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.
-

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

Other information

The Governors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditor's report thereon. Our opinion on the financial statements does not cover the information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Governors' Report (which includes the strategic report and the directors' report prepared for the purposes of company law) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included in the Governors' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

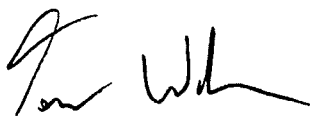
In the light of our knowledge and understanding of the academy and its environment obtained in the course of the audit, we have not identified material misstatements in the Governors' Report (which incorporates the strategic report and the directors' report).

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Governors' remunerations specified by law not made; or
- we have not received all the information and explanations we require for our audit.

Use of our report

This report is made solely to the academy's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the academy's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the academy and its members, as a body, for our audit work, for this report, or for the opinions we have formed.



Thomas Wilson (Senior Statutory Auditor)
for and behalf of
Haysmacintyre LLP
Statutory Auditors
10 Queen Street Place
London
EC4R 1AG

Date:

19/12/2019

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST AND THE EDUCATION & SKILLS FUNDING AGENCY (CONTINUED)

In accordance with the terms of our engagement letter dated 13 December 2019 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2018 to 2019 we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Holy Family Catholic Multi Academy Trust during the year ended 31 August 2019 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Holy Family Catholic Multi Academy Trust and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Holy Family Catholic Multi Academy Trust and the ESFA those matters we are required to state to it in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Holy Family Catholic Multi Academy Trust and the ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Holy Family Catholic Multi Academy Trust' Accounting Officer and the Reporting Accountant

The accounting officer is responsible, under the requirements of Holy Family Catholic Multi Academy Trust funding agreement with the Secretary of State for Education dated 1 December 2012 and the Academies Financial Handbook, extant from 1 September 2018, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are able to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2018 to 2019. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year ended 31 August 2019 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2018 to 2019 issued by the ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

The work undertaken to draw to our conclusion includes:

- Assessment of the control environment operated by the Academy.
- Walkthrough testing of controls to ensure operational effectiveness.
- Substantive testing on a sample of expenditure items, ensuring expenditure is in accordance with the funding agreement and appropriately authorised.
- Detailed testing on a selection of credit card statements and expense claims.
- Review of minutes, bank certificates and related party declarations provided by Governors and senior management.

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST AND THE EDUCATION & SKILLS FUNDING AGENCY (CONTINUED)

Conclusion

In the course of our work, **except for the matters noted below**, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period from 1 September 2018 to 31 August 2019 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

- Lack of financial oversight - During the year we have noted there had been inadequate financial reporting to the trustees, with no evidence of the approval of the budget by the Board or any subsequent updating and monitoring of the MAT's financial position and results. This has resulted in a substantial overspend.
- Value for money procedures - We noted several instances of purchased items not being market tested in line with Trust policy. There was limited evidence of consideration of the value for money principle over procurement controls.
- Expenses - We found no evidence of the benefits to the Trust in relation to a small amount of expenses incurred.
- Management over conflict of interests – We found no evidence over the controls in place to manage conflicts of interest and transactions with related parties.
- Bonus payments to staff – We found no evidence to support additional payments to staff were benchmarked to other similar Trusts nor that the payments were justified as being transparent, proportionate and justifiable.



Haysmacintyre LLP
Reporting Accountant
10 Queen Street Place
London
EC4R 1AG

.....19/12/..... 2019

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2019

		Unrestricted Funds £'000	Restricted funds: General Fixed asset £'000 £'000		Total 2019 £'000	As Restated Total 2018 £'000
	Notes					
Income and endowments from:						
Donations and capital grants	3	34	-	2,718	2,752	840
Charitable activities:						
- Funding for educational operations	4	-	21,422	-	21,422	20,800
- Funding for teaching schools	4,23	-	1,276	-	1,276	1,758
Other trading activities	5	908	-	-	908	489
Investments	6	1	-	-	1	1
Total		943	22,698	2,718	26,359	23,888
Expenditure on:						
Charitable activities:						
- Educational operations	9	946	23,139	61	24,146	23,478
- Teaching Schools	9,23	-	1,254	-	1,254	1,741
Charitable expenditure - transfer from local authority on conversion		-	-	-	-	430
Total	7	946	24,393	61	25,400	25,649
Net income/(expenditure)		(3)	(1,695)	2,657	959	(1,761)
Transfers between funds	16	3	84	(87)	-	-
Other recognised gains/(losses)						
Actuarial (loss)/gains on defined benefit pension schemes	18	-	(4,070)	-	(4,070)	1,554
Net movement in funds		-	(5,681)	2,570	(3,111)	(207)
Reconciliation of funds						
Total funds brought forward as previously stated		462	(7,300)	510	(6,328)	(6,811)
Prior year adjustment		(462)	(431)	203	(690)	-
Total funds brought forward as restated		-	(7,731)	713	(7,018)	-
Total funds carried forward		-	(13,412)	3,283	(10,129)	(7,018)

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2019

Comparative year information Year ended 31 August 2018 As Restated

		Unrestricted Funds	Restricted funds: General	Fixed asset	As restated Total 2018	Total 2017
	Notes	£'000	£'000	£'000	£'000	£'000
Income and endowments from:						
Donations and capital grants	3	12	532	296	840	66
Charitable activities:						
- Funding for educational operations	4	-	20,800	-	20,800	20,101
- Funding for teaching schools	4,23	-	1,758	-	1,758	1,540
Other trading activities	5	489	-	-	489	665
Investments	6	1	-	-	1	-
Total		502	23,090	296	23,888	22,372
Expenditure on:						
Raising funds		-	-	-	-	421
Charitable activities:						
- Educational operations	9	-	23,396	82	23,478	21,176
- Teaching Schools	9,23	-	1,741	-	1,741	1,507
Charitable expenditure - transfer from local authority on conversion		-	430	-	430	3,209
Total	7	-	25,567	82	25,649	26,313
Net income/(expenditure)		502	(2,477)	214	(1,761)	(3,941)
Transfers between funds	16	(1,110)	1,200	(90)	-	-
Other recognised gains/(losses)						
Actuarial gains on defined benefit pension schemes	18	-	1,554	-	1,554	601
Net movement in funds		(608)	277	124	(207)	(3,340)
Reconciliation of funds						
Total funds brought forward		608	(8,008)	589	(6,811)	(3,471)
Total funds carried forward		-	(7,731)	713	(7,018)	(6,811)

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

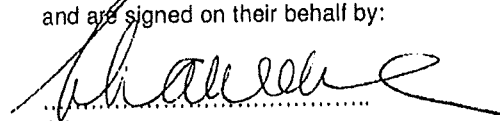
BALANCE SHEET

AS AT 31 AUGUST 2019

Company Number 08269066

		2019	As Restated 2018
	Notes	£'000	£'000
Fixed assets			
Tangible assets	12	782	768
Current assets			
Debtors	13	755	625
Cash at bank and in hand		2,866	940
		<u>3,621</u>	<u>1,565</u>
Current liabilities			
Creditors: amounts falling due within one year	14	(2,086)	(1,995)
		<u></u>	<u></u>
Net current assets/(liabilities)		<u>1,535</u>	<u>(430)</u>
Total assets less current liabilities		<u>2,317</u>	<u>338</u>
Net assets excluding pension liability		<u>2,317</u>	<u>338</u>
Defined benefit pension scheme liability	18	(12,446)	(7,356)
		<u></u>	<u></u>
Net liabilities		<u>(10,129)</u>	<u>(7,018)</u>
Funds of the academy trust:			
Restricted funds	16		
- Fixed asset funds		3,283	713
- Restricted income funds		(966)	(375)
- Pension reserve		(12,446)	(7,356)
		<u></u>	<u></u>
Total restricted funds		<u>(10,129)</u>	<u>(7,018)</u>
Unrestricted income funds	16	-	-
		<u></u>	<u></u>
Total funds		<u>(10,129)</u>	<u>(7,018)</u>

The financial statements were approved and authorised for issue by the Board of Trustees on 16th December 2019 and are signed on their behalf by:


C Lawrence
Chair

The accompanying notes form part of these financial statements.

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2019

		2019		As Restated 2018	
	Notes	£'000	£'000	£'000	£'000
Cash flows from operating activities					
Net cash provided (used in)/by operating activities	19		(718)		37
Cash flows from investing activities					
Dividends, interest and rents from investments		1		1	
Capital grants from DfE Group		2,718		296	
Purchase of tangible fixed assets		(75)		(3)	
Net cash provided by investing activities			2,644		294
Net increase in cash and cash equivalents in the reporting period			1,926		331
Cash and cash equivalents at beginning of the year			940		609
Cash and cash equivalents at end of the year			2,866		940

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2019

1 Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation

The accounts of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2017 to 2018 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Holy Family Catholic Multi Academy Trust meets the definition of a public benefit entity under FRS 102.

1.2 Going concern

The trustees assess whether the use of going concern is appropriate, ie whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the accounts and have concluded that the academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy trust's ability to continue as a going concern. The Trustees acknowledge that the financial performance of the trust in 2018-19, with significant deficits reported, provides greater emphasis on the going concern assessment. However, following in year financial reviews, the deficits were anticipated and budgets for 2019-20 have been set to ensure the operational position does not deteriorate further. For 2019-20 the Trust has set a budget with an operational surplus. The trustees are aware that 2019-20 will continue to be a challenging financial year with the need to balance cash inflows and outflows in terms of not just value but timing to ensure all obligations can be met, but believe that based on all available information there is no reason why this cannot be achieved. The Trustees are also implementing in year reviews to address longer term financial impacts of falling roll numbers at St Mary's Catholic College. The Trustees are confident that the strategies adopted will ensure there is no threat to the Schools continuing to operate as normal over the next 12 months and continue to adopt the going concern basis of accounting in preparing the accounts.

1.3 Income

All incoming resources are recognised when the academy trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

1 Accounting policies (continued)

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the academy trust has provided the goods or services.

Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the financial statements until they are sold. This income is recognised within 'Income from other trading activities'.

Donated fixed assets

Donated fixed assets are measured at fair value unless it is impractical to measure this reliably, in which case the cost of the item to the donor is used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the academy trust's accounting policies.

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

Expenditure on raising funds

This includes all expenditure incurred by the academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Charitable activities

These are costs incurred on the academy trust's educational operations, including support costs and costs relating to the governance of the academy trust apportioned to charitable activities.

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

1 Accounting policies (continued)

1.5 Tangible fixed assets and depreciation

Assets costing £2,500 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. This does however exclude land and buildings as detailed below. Where there are specific conditions attached to the funding that require the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the statement of financial activities and carried forward in the balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the statement of financial activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Tangible fixed assets are stated at cost less depreciation. Depreciation is not charged on freehold land. Depreciation on other tangible fixed assets is provided at rates calculated to write off the cost of those assets, less their estimated value, over their expected useful lives on the following bases:

Land and buildings	2% Reducing Balance
Computer equipment	20- 50% Reducing Balance
Fixtures, fittings & equipment	20% Reducing Balance

The sites from which the schools operate are owned by the Diocese of Shrewsbury without any legal arrangement to licence or occupy. The Diocese reserves the right to terminate the agreement at any point and as a result there is no indication of control by the Schools. Consequently no value for donated land and buildings or building improvements has been recognised within the financial statements.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

1.6 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.7 Leased assets

Rentals payable under operating leases are charged against income on a straight line basis over the period of the lease.

1.8 Financial instruments

The academy trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy trust and their measurement basis are as follows.

Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

1 Accounting policies (continued)

Financial liabilities

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

1.9 Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1.10 Pensions benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the academy trust.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a projected unit method. The TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.11 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of the trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

1 Accounting policies (continued)

Restricted general funds comprise all other restricted funds received and include grants from the Department for Education.

Restricted pension funds represent the Local Government Pension Scheme deficit inherited on conversion.

Investment income, gains and losses are allocated to the appropriate fund.

2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 18, will impact the carrying amount of the pension liability. Furthermore, a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2019. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

No critical judgements have been made in the preparation of the accounts.

3 Donations and capital grants

	Unrestricted funds £'000	Restricted funds £'000	Total 2019 £'000	As Restated Total 2018 £'000
Capital grants	-	2,718	2,718	296
Other donations	34	-	34	544
	<u>34</u>	<u>2,718</u>	<u>2,752</u>	<u>840</u>

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

4 Funding for the academy trust's educational operations

	Unrestricted funds £'000	Restricted funds £'000	Total 2019 £'000	Total 2018 £'000
DfE / ESFA grants				
General annual grant (GAG)	-	19,082	19,082	18,469
Other DfE group grants	-	1,776	1,776	1,605
	-	20,858	20,858	20,074
Other government grants				
Local authority grants	-	488	488	565
Special educational projects	-	3	3	49
	-	491	491	614
Other funding				
Teaching Schools income	-	1,276	1,276	1,758
Other incoming resources	-	73	73	112
	-	1,349	1,349	1,870
Total funding	-	22,698	22,698	22,558

5 Other trading activities

	Unrestricted funds £'000	Restricted funds £'000	Total 2019 £'000	Total 2018 £'000
Hire of facilities	27	-	27	45
Catering income	260	-	260	244
Consultancy income	142	-	142	-
Other income	479	-	479	200
	908	-	908	489

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2019

6	Investment income	Unrestricted funds £'000	Restricted funds £'000	Total 2019 £'000	Total 2018 £'000
	Short term deposits	1	-	1	1

7	Expenditure	Staff costs £'000	Non Pay Expenditure Premises £'000	Other £'000	Total 2019 £'000	As Restated Total 2018 £'000
	Academy's educational operations					
	- Direct costs	16,454	4	2,075	18,533	17,327
	- Allocated support costs	2,786	1,115	1,712	5,613	6,151
	Teaching Schools					
	- Direct costs- split out	718	-	33	751	1,215
	- Allocated support costs	-	11	492	503	526
		19,958	1,130	4,312	25,400	25,219

Included above are gifts paid of £1,600.

Expenditure – Comparatives as restated

	Staff costs £'000	Non Pay Expenditure Premises £'000	Other £'000	As Restated Total 2018 £'000
Academy's educational operations				
- Direct costs	15,141	82	2,104	17,327
- Allocated support costs	3,416	938	1,797	6,151
Teaching Schools				
- Direct costs- split out	1,215	-	-	1,215
- Allocated support costs	-	-	526	526
	19,772	1,020	4,427	25,219

Net Income/(expenditure) for the year includes:

	2019 £'000	2018 £'000
Fees payable to auditor for:		
- Audit	17	15
- Other services	12	6
Operating lease rentals	181	164
Depreciation of tangible fixed assets	61	82
Net interest on defined benefit pension liability	208	187

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

8 Charitable activities

	2019	As Restated 2018
	£'000	£'000
All from restricted funds:		
Direct costs		
Educational operations	18,533	17,327
Teaching Schools	751	1,215
Support costs		
Educational operations	5,613	6,151
Teaching Schools	503	526
	<hr/>	<hr/>
	25,400	25,219

Analysis of support costs

	Teaching schools £'000	Educational operations £'000	Total 2019 £'000	As Restated Total 2018 £'000
Support staff costs	-	2,786	2,786	3,416
Technology costs	2	87	89	109
Premises costs	11	1,115	1,126	938
Other support costs	481	1,613	2,094	2,193
Governance costs	9	12	21	21
	<hr/>	<hr/>	<hr/>	<hr/>
	503	5,613	6,116	6,677

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2019

Analysis of support costs – Comparatives as restated

	Teaching schools £'000	Educational operations £'000	As Restated Total 2018 £'000	Total 2017 £'000
Support staff costs	-	3,416	3,416	2,798
Technology costs	-	109	109	76
Premises costs	-	938	938	1,317
Other support costs	526	1,667	2,193	1,829
Governance costs	-	21	21	31
	<u>526</u>	<u>6,151</u>	<u>6,677</u>	<u>6,051</u>

9 Staff

Staff costs

Staff costs during the year were:

	2019 £'000	2018 £'000
Wages and salaries	14,378	15,019
Social security costs	1,429	1,410
Pension costs	3,337	2,640
	<u>19,144</u>	<u>19,069</u>
Staff costs	441	425
Agency staff costs	323	184
Staff restructuring costs	50	94
Staff development and other staff costs	<u>19,958</u>	<u>19,772</u>
Total staff expenditure		
Staff restructuring costs comprise:		
Redundancy payments	<u>323</u>	<u>184</u>

Non statutory/non-contractual staff severance payments

Included in staff restructuring costs are non-statutory/non-contractual severance payments totalling £32,832 (2018: £25,000). Individually the payment were: £20,000, £500, £6,468 and £5,864.

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

9 Staff

Staff numbers

The average number of persons employed by the academy trust during the year was as follows:

	2019 Number	2018 Number
Teachers	256	274
Administration and support	232	216
Management	31	33
	<hr/>	<hr/>
	519	523
	<hr/>	<hr/>

Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2019 Number	2018 Number
In the band £60,001 - £70,000	6	8
In the band £70,001 - £80,000	4	4
In the band £80,001 - £90,000	1	-
In the band £100,001 - £110,000	1	1
In the band £110,001 - £120,000	1	1
In the band £130,001 - £140,000	1	-
In the band £140,001 - £150,000	1	-
In the band £160,001 - £170,000	-	1
	<hr/>	<hr/>
	15	15

Key management personnel

The key management personnel of the academy trust comprises of the trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the academy trust was £818,621 (2018: £661,175).

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

10 Trustees' remuneration and expenses

No trustees have been paid remuneration or received other benefits from a employment with the academy trust in 2019..

In 2018 the principal and other staff trustees only received remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment, and not in respect of their services as trustees. These staff resigned from their Trustee roles on 31 August 2018.

The value of trustees' remuneration and other benefits in 2018, the comparative period, was as follows:

	Remuneration	Employer pension contributions paid
Mr T Quinn (executive head teacher and trustee)	£160,000 - £165,000	£ Nil
Mr M Cotton (head teacher and trustee)	£ 75,000 - £ 80,000	£0 - £5,000
Mr A Boyle (head teacher and trustee);	£110,000 - £115,000	£5,000 – £10,000
Mr A T Moor (head teacher and trustee);	£ 65,000 - £70,000	£5,000 - £10,000

11 Trustees and officers' insurance

In accordance with normal commercial practice, the academy trust has purchased insurance to protect trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy trust business. The insurance provides cover up to £5,000,000 on any one claim. The cost of this insurance is included in the total insurance cost and cannot be split out.

12 Tangible fixed assets

	Land and buildings	Computer equipment	Fixtures, fittings & equipment	Total
	£'000	£'000	£'000	£'000
Cost				
At 1st September 2018	583	253	397	1,233
Additions	-	-	75	75
	<hr/>	<hr/>	<hr/>	<hr/>
At 31 August 2019	583	253	472	1,308
	<hr/>	<hr/>	<hr/>	<hr/>
Depreciation				
At 1st September 2018	7	211	247	465
Charge for the year	4	12	45	61
	<hr/>	<hr/>	<hr/>	<hr/>
At 31 August 2019	11	223	292	526
	<hr/>	<hr/>	<hr/>	<hr/>
Net book value				
At 31 August 2019	572	30	180	782
	<hr/>	<hr/>	<hr/>	<hr/>
At 31 August 2018	576	42	150	768
	<hr/>	<hr/>	<hr/>	<hr/>

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

12 Tangible fixed assets

The net book value of land and buildings comprises:

	2019 £'000	2018 £'000
Freeholds	189	193
Long leaseholds (over 50 years)	383	383
	<hr/>	<hr/>
	572	576
	<hr/>	<hr/>

13 Debtors

As Restated

	2019 £'000	2018 £'000
Trade debtors	221	201
Other debtors	209	85
Prepayments and accrued income	325	339
	<hr/>	<hr/>
	755	625
	<hr/>	<hr/>

14 Creditors: amounts falling due within one year

As Restated

	2019 £'000	2018 £'000
Trade creditors	734	53
Other taxation and social security	404	750
Other creditors	428	-
Accruals and deferred income	520	1,192
	<hr/>	<hr/>
	2,086	1,995
	<hr/>	<hr/>

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

15	Deferred income	2019 £'000	2018 £'000
	Deferred income is included within:		
	Creditors due within one year	279	343
	Deferred income at 1st September 2018	343	72
	Released from previous years	(343)	(72)
	Resources deferred in the year	279	343
	Deferred income at 31 August 2019	279	343

Included within deferred income at the balance sheet date the trust was holding funds received in advance for rate relief (£43,715), Ignite teaching school membership fees (£78,840), payments for trips taking place in 2019-20 (£51,230), projects spanning the year end for writing, school support, phonics and other activity (£105,363).

The 2018 balance related to funds received in advance from the School's Strategic Improvement Fund amounting to £214,182 and amounts as yet unspent from the Capital Improvement Fund of £129,000.

16 Funds

	As Restated Balance at 1 September 2018	Income	Expenditure	Gains, losses and transfers	Balance at 31 August 2019
	£'000	£'000	£'000	£'000	£'000
Restricted general funds					
General Annual Grant (GAG)	(425)	19,082	(19,779)	84	(1,038)
Other DfE / ESFA grants	-	1,776	(1,776)	-	-
Other government grants	-	491	(491)	-	-
Teaching Schools	50	1,276	(1,254)	-	72
Other restricted funds	-	73	(73)	-	-
Pension reserve	(7,356)	-	(1,020)	(4,070)	(12,446)
	(7,731)	22,698	(24,393)	(3,986)	(13,412)
Restricted fixed asset funds					
DfE group capital grants	713	2,718	(61)	(87)	3,283
Total restricted funds	(7,018)	25,416	(24,454)	(4,073)	(10,129)
Unrestricted funds					
General funds	-	943	(946)	3	-
Total funds	(7,018)	26,359	(25,400)	(4,070)	(10,129)

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

16 Funds

The specific purposes for which the funds are to be applied are as follows:

- (i) General Annual Grant (GAG) must be used for the normal running costs of the academy,
- (ii) The other DfE/ESFA grants fund is used to track grants provided by local and central government departments,
- (iii) The other restricted funds track grants, donations and other income arising from sources other than grants provided by central and local government departments,
- (iv) The pensions reserve is a restricted fund to account for the liability arising under the Local Government Pension Scheme,
- (v) The restricted fixed asset funds are carried forward to meet the specific costs of fixed asset projects and to cover the depreciation charges that will be required on these projects going forward as well as the current fixed assets held.

Under the funding agreement with the Secretary of State, the academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2019.

The academy trust is carrying a net deficit of £966,000 on restricted general funds (excluding pension reserve) plus unrestricted funds because of cost running above income levels in the current and previous year. This was exacerbated by cut off errors between years that distorted the position and allowed the excess expenditure to continue for a longer period than would normally be the case.

The academy trust is taking the following action to return these funds to surplus:

- Implementing the sustainable model of Integrated Curriculum Financial Planning (ICFP)
- Reviewing all costs and looking at trust wide procurement to make savings
- Developing a 5-year forecast to plan the recovery
- Review of all staff structures
- Adopt centralisation of services
- Working with the ESFA including undergoing a School Resource Management Review to identify savings.
- Appointment of a suitably qualified CFO
- Enhancement of internal reporting to identify key challenges in a timely manner

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2019

16 Funds

Restated Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2017 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	As Restated Balance at 31 August 2018 £'000
Restricted general funds					
General Annual Grant (GAG)	11	18,469	(20,620)	1,715	(425)
Other DfE / ESFA grants	-	1,605	(1,086)	(519)	-
Other government grants	-	614	(614)	-	-
Teaching Schools	33	1,758	(1,741)	-	50
Other restricted funds	-	644	(648)	4	-
Pension reserve	(8,052)	-	(858)	1,554	(7,356)
	<u>(8,008)</u>	<u>23,090</u>	<u>(25,567)</u>	<u>2,754</u>	<u>(7,731)</u>
Restricted fixed asset funds					
DfE group capital grants	589	296	(82)	(90)	713
Total restricted funds	<u>(7,419)</u>	<u>23,386</u>	<u>(25,649)</u>	<u>2,664</u>	<u>(7,018)</u>
Unrestricted funds					
General funds	<u>608</u>	<u>502</u>	<u>-</u>	<u>(1,110)</u>	<u>-</u>
Total funds	<u>(6,811)</u>	<u>23,888</u>	<u>(25,649)</u>	<u>1,554</u>	<u>(7,018)</u>

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

16 Funds

Total funds analysis by academy

	2019	As Restated 2018
	£'000	£'000
Fund balances at 31 August 2019 were allocated as follows:		
St John Plessington Catholic College	(1,010)	(590)
Our Lady of Pity Roman Catholic Primary School	411	444
St Bernard's Roman Catholic Primary School	(43)	34
St Mary's Catholic College	(313)	(226)
St. Joseph's Catholic Primary School	(11)	(37)
Total before fixed assets fund and pension reserve	(966)	(375)
Restricted fixed asset fund	3,283	713
Pension reserve	(12,446)	(7,356)
Total funds	(10,129)	(7,018)

All Academies are carrying a net deficit with the exception of Our Lady of Pity. The net deficit in St Bernard's is £43,000 and is forecast to reverse in 2019-20 and is the result of the timing of income recognition in relation to projects and historic adjustments. The net deficit of £11,000 at St Joseph's is the result of increased costs following conversion and this is expected to be reversed in 2019-20. The net deficit in St John Plessington of £1,010,000 and St Mary's of £313,000 are the result of excessive spend over income. St Mary's has falling roll numbers that has contributed to the situation as costs have not reduced at the same rate as the reduction in income.

The academy trust is taking the following action to return each academy to surplus:

- Implementing the sustainable model of Integrated Curriculum Financial Planning (ICFP)
- Reviewing all costs and looking at trust wide procurement to make savings
- Developing a 5-year forecast to plan the recovery
- Review of all staff structures
- Adopt centralisation of services
- Working with the ESFA including undergoing a School Resource Management Review to identify savings.
- Appointment of a suitably qualified CFO
- Enhancement of internal reporting to identify key challenges in a timely manner

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

Total cost analysis by academy

	Teaching and educational support staff £'000	Other support staff costs £'000	Educational supplies £'000	Other costs excluding depreciation £'000	Total £'000
SJP	7,100	632	999	928	9,659
OLOP	1,526	297	140	655	2,618
St Bernard's	977	130	110	480	1,697
SMCC	6,113	854	644	954	8,565
St Josephs	1,103	151	49	252	1,555
	16,819	2,064	1,942	3,269	24,094

Expenditure incurred by each academy during the year was as follows:

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

17 Analysis of net assets between funds

	Unrestricted Funds £'000	Restricted funds: General £'000	Fixed asset £'000	Total Funds £'000
Fund balances at 31 August 2019 are represented by:				
Tangible fixed assets	-	-	782	782
Current assets	-	1,120	2,501	3,621
Creditors falling due within one year	-	(2,086)	-	(2,086)
Defined benefit pension liability	-	(12,446)	-	(12,446)
Total net assets	-	(13,412)	3,283	(10,129)

	Unrestricted Funds £'000	Restricted funds: General £'000	Fixed asset £'000	As Restated Total Funds £'000
Restated Fund balances at 31 August 2018 are represented by:				
Tangible fixed assets	-	55	713	768
Current assets	-	1,565	-	1,565
Creditors falling due within one year	-	(1,995)	-	(1,995)
Defined benefit pension liability	-	(7,356)	-	(7,356)
Total net assets	-	(7,731)	713	(7,018)

18 Pension and similar obligations

The academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Cheshire and Merseyside Pension Funds. Both are multi-employer defined benefit schemes.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS related to the period ended 31 March 2012, and that of the LGPS related to the period ended 31 March 2016.

Contributions amounting to £317,431 were payable to the schemes at 31 August 2019 and are included in creditors.

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

Teachers' Pension Scheme

Introduction

The School participates in the Teachers' Pension Scheme ("the TPS") for its teaching staff. The pension charge for the year includes contributions payable to the TPS of £1,747,537 (2018: £1,845,086) and at the year-end £232,876 (2018: £233,247) was accrued in respect of contributions to this scheme.

The TPS is an unfunded multi-employer defined benefits pension scheme governed by The Teachers' Pensions Regulations 2010 (as amended) and The Teachers' Pension Scheme Regulations 2014 (as amended). Members contribute on a "pay as you go" basis with contributions from members and the employer being credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

The employer contribution rate is set by the Secretary of State following scheme valuations undertaken by the Government Actuary's Department. The most recent actuarial valuation of the TPS was prepared as at 31 March 2016 and the Valuation Report, which was published in March 2019, confirmed that the employer contribution rate for the TPS would increase from 16.4% to 23.6% from 1 September 2019. Employers are also required to pay a scheme administration levy of 0.08% giving a total employer contribution rate of 23.68%.

Valuation of the Teachers' Pension Scheme

The 31 March 2016 Valuation Report was prepared in accordance with the benefits set out in the scheme regulations and under the approach specified in the Directions, as they applied at 5 March 2019. However, the assumptions were considered and set by the Department for Education prior to the ruling in the 'McCloud/Sargeant case'. This case has required the courts to consider cases regarding the implementation of the 2015 reforms to Public Service Pensions including the Teachers' Pensions.

On 27 June 2019 the Supreme Court denied the government permission to appeal the Court of Appeal's judgment that transitional provisions introduced to the reformed pension schemes in 2015 gave rise to unlawful age discrimination. The government is respecting the Court's decision and has said it will engage fully with the Employment Tribunal as well as employer and member representatives to agree how the discriminations will be remedied.

The TPS is subject to a cost cap mechanism which was put in place to protect taxpayers against unforeseen changes in scheme costs. The Chief Secretary to the Treasury, having in 2018 announced that there would be a review of this cost cap mechanism, in January 2019 announced a pause to the cost cap mechanism following the Court of Appeal's ruling in the McCloud/Sargeant case and until there is certainty about the value of pensions to employees from April 2015 onwards.

In view of the above rulings and decisions the assumptions used in the 31 March 2016 Actuarial Valuation may become inappropriate. In this scenario, a valuation prepared in accordance with revised benefits and suitably revised assumptions would yield different results than those contained in the Actuarial Valuation.

Until a remedy to the discrimination conclusion has been determined by the Employment Tribunal it is not possible to conclude on any financial impact or future changes to the contribution rates of the TPS. Accordingly no provision for any additional past benefit pension costs is included in these financial statements.

Local Government Pension Scheme

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contributions for the year ended 31 August 2019 and 31 August 2018 are shown in the table below.

The agreed contribution rates for future years are 17.7 to 22.9 per cent for employers (rates vary by academy) and 5.5-8.5 per cent for employees (rates vary by salary band).

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

18 Pension and similar obligations

Total contributions made	2019 £'000	2018 £'000
Employer's contributions	793	756
Employees' contributions	183	167
	<hr/>	<hr/>
Total contributions	976	923
	<hr/>	<hr/>
Principal actuarial assumptions	2019 %	2018 %
Rate of increase in salaries	2.6-3.6	2.6-3.6
Rate of increase for pensions in payment/inflation	2.2-2.8	2.2-2.3
Discount rate for scheme liabilities	1.8-1.9	2.8
	<hr/>	<hr/>

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2019 Years	2018 Years
Retiring today		
- Males	21-22.2	22-22.3
- Females	23.5-25	24.5-24.8
Retiring in 20 years		
- Males	22.2-25.2	23.9-25
- Females	25-27.9	26.5-27.8
	<hr/>	<hr/>

Scheme liabilities would have been affected by changes in assumptions as follows:

The academy trust's share of the assets in the scheme	2019 Fair value £'000	2018 Fair value £'000
Equities	4,552	3,727
Government bonds	849	225
Bonds	783	1,032
Cash	281	212
Property	804	649
Other assets	1,748	1,867
	<hr/>	<hr/>
Total market value of assets	9,017	7,712
	<hr/>	<hr/>

The actual return on scheme assets was £346,000 (2018: £346,000).

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2019

18 Pension and similar obligations

Amount recognised in the Statement of Financial Activities	2019 £'000	2018 £'000
Current service cost	991	988
Past service cost	646	-
Interest income	(197)	(154)
Interest cost	389	341
Benefit changes, curtailments and settlements gains or losses	-	9
Administration expenses	15	-
	<hr/>	<hr/>
Total operating charge	1,844	1,184

Changes in the present value of defined benefit obligations	2019 £'000
At 1st September 2018	15,068
Adjustment in respect of academy joining Trust in July 2018	337
Current service cost	991
Interest cost	439
Employee contributions	189
Actuarial gain	3,929
Benefits paid	(136)
Losses on curtailment	-
Past service cost	646
	<hr/>
At 31 August 2019	21,463

Changes in the fair value of the academy trust's share of scheme assets	2019 £'000
At 1st September 2018	7,712
Interest income	231
Actuarial gain	196
Employer contributions	840
Employee contributions	189
Benefits paid	(136)
Administration expenses	(15)
	<hr/>
At 31 August 2019	9,017

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

19 Reconciliation of net expenditure to net cash flow from operating activities

	2019 £'000	Restated 2018 £'000
Net expenditure for the reporting period (as per the Statement of Financial Activities)	959	(1,761)
Adjusted for:		
Net deficit on conversion to academy	-	430
Capital grants from DfE/ESFA and other capital income	(2,718)	(296)
Investment income receivable	(1)	(1)
Defined benefit pension costs less contributions payable	797	241
Defined benefit pension net finance cost	223	187
Depreciation of tangible fixed assets	61	82
Decrease/(increase) in debtors	(130)	328
Increase in creditors	91	827
Net cash (used in)/provided by operating activities	(718)	37

20 Commitments under operating leases

At 31 August 2019 the total of the academy trust's future minimum lease payments under non-cancellable operating leases was:

	2019 £'000	2018 £'000
Amounts due within one year	157	70
Amounts due one and five years	164	52
	321	122

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

21 Related party transactions

Owing to the nature of the academy trust and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations should be conducted in accordance with the requirements of the AFH and in accordance with the academy trust's financial regulations and normal procurement procedures relating to connected and related party transactions. The following related party transactions took place in the financial period.

The Diocese of Shrewsbury is a related party as the land from which the Multi Academy Trust operates is owned by the Diocese and a memorandum of understanding is also in place between the two entities. During the year the Diocese of Shrewsbury charged the Academy £52,325 (2018: £6,795) for various services including a contribution to the Diocesan School Building Fund. £33,304 (2018: Nil) was outstanding at the year end. The Trust made sales to the Diocese of £5,470 (2018: Nil) in relation to training. No balances were outstanding at the year end.

The Frank Field Educational Trust (FFET) is a related party as the former Executive Headteacher/CEO and Operations Manager were appointed interim CEO and CFO of the FFET during the period. In the year the Trust delivered £22,317 (2018: Nil) of service to Ellesmere Port C of E College (member of FFET). £21,917 (2018: Nil) was outstanding at the year end. In the year the Trust delivered services direct to FFET of £105,814 (2018: Nil). No balances (2018: Nil) were outstanding at the year end.

In entering into these transactions with the Diocese of Shrewsbury, the academy trust has complied with the requirements of the Academies Financial Handbook 2019.

In entering into the transactions with the FFET and its member schools there was no formal system in place to ensure all costs were recovered and this has been flagged in the regularity statement. Such systems and controls are essential when there is a related party interest and the Trustees have now put procedures in place to ensure any future activity is fully compliant.

22 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

23 Teaching Schools trading account	2019		Restated 2018	
	£'000	£'000	£'000	£'000
Direct income				
Other external funding		1,276		1,758
Direct costs				
Direct staff costs	718		1,215	
Direct other costs	33		-	
	<hr/>		<hr/>	
Other costs				
Other support costs	503		526	
	<hr/>		<hr/>	
Total expenditure		(1,254)		(1,741)
		<hr/>		<hr/>
Surplus from all sources		22		17
Teaching Schools balances at 1st September 2018		50		33
		<hr/>		<hr/>
Teaching Schools balances at 31 August 2019		72		50
		<hr/>		<hr/>

HOLY FAMILY CATHOLIC MULTI ACADEMY TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

24 Prior period adjustments

Omission of accrual of invoices

The accounts have been restated to incorporate the impact of the omission of accrual of invoices. The change has resulted in an increase in costs/reduction in income recognised in 2017-18 of £690,000

Reclassification of reserves

The 2017-18 accounts have been restated to reinstate fixed asset funds that were incorrectly moved to general reserves. The value being £203,000.

The impact of the prior period adjustment is shown in the table below.

	As stated in 2018 accounts £'000	Adjustment £'000	As restated £'000
Income	23,892	(4)	23,888
Expenditure	24,963	686	25,649
Creditors	(1,232)	(763)	(1,995)
Debtors	552	73	625
Restricted Funds			
Fixed asset funds	510	203	713
Restricted Income funds	56	(431)	(375)
Unrestricted funds	462	(462)	-

